

Bury Locality Board

The Bury Health and Care System

6



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Part of Greater Manchester
Integrated Care Partnership





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1. Health Scrutiny

Role of Health Scrutiny



The role of Health Scrutiny is to:

- review and scrutinise matters relating to the planning, provision and operation of the health service in the area.
- require information to be provided by certain NHS bodies about the planning, provision and operation of health services
- require employees, including non-executive directors of certain NHS bodies, to attend
- make reports and recommendations to certain NHS bodies and expect a response within 28 days
- set up joint health scrutiny and overview committees with other local authorities
- have a mechanism in place to respond to consultations by relevant NHS bodies and relevant health service providers on substantial reconfiguration proposals
- have a mechanism in place to deal with referrals made by local Healthwatch

Since the establishment of Integrated Care Boards and wider Integrated Care Partnerships in 2022, the Department of Health and Social Care suggests scrutiny committee can be proactive and constructive scrutiny of health, care and public health services, done effectively, can build constructive relationships that deliver better outcomes for local people and communities

In Bury we do not have a separate committee for scrutiny of adult care and/or public health

Last year we reported to scrutiny on e.g:



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In terms of Council Functions

- Performance of Adult Care Services
- Progress on aspects of population health/public health improvement

In terms of the NHS

- Waiting Times for Elective Care
- Performance and access to GP services
- Urgent Care System
- Community Pharmacy
- Mental Health Services
- Reports from Healthwatch



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2. How the Health and Care System Works in Bury

Key Stakeholders



- Bury Council – Adults, Childrens, Public Health and other departments
- Northern Care Alliance (inc. Fairfield General, and Community Health Services)
- Pennine Care Mental Health Trust
- Manchester Foundation Trust
- Bolton Foundation Trust (mostly maternity) and other NHS Trusts (e.g Christie)
- NHS Greater Manchester – Centrally, and the local NHS GM (Bury) team
- Primary Care Providers – GPs/pharmacists/dentists/optometrists
- Private providers of health services , and care services for adults and children
- VCFA and wider Voluntary Sector
- Bury Healthwatch
- Persona – Wholly owned by the Council - a provider of Adult Care services
- Bury Hospice
- and other statutory and voluntary and private services

The Bury Integrated Care Partnership



- We have a duty to understand all parts of the operation of the health and care system in Bury on behalf of our residents. This is because:
 - Bury people access lots of different services sometimes at the same time
 - It is a system with a complex set of interdependencies
 - The success of one part of the system is often determined by other parts of the system.
- The **Bury Integrated Care Partnership** describes the joint work of key partners in Bury to manage and transform the health and care system in Bury and to provide better outcomes for residents.
- It is a partnership of sovereign organisations bound together by a commitment to improve health and well being and the health and care system for Bury people, and to work well together
- We have a meeting of senior leaders from all partners to the Bury Integrated Care Partnership - **The Locality Board**. It is Chaired by the Leader, and by Dr Cathy Fines a senior Bury GP and Associate Medical Director of NHS GM (Bury).
- The meeting sets strategy and seeks assurance on the operation of the system and sets the tone of the way in which we work together as partners.
- The Locality Board also has some specific duties delegated to it from the Greater Manchester Integrated Care Board

4 Clear Priorities (as per Locality Plan)



We work together across the Bury Integrated Care Partnership to :-

- 1** Scale our work on Population Health Management - Improve population health and reduce health inequality of those in the most disadvantaged areas
- 2** Drive prevention, reducing prevalence and proactive care – supporting Demand Reduction through primary intervention, secondary preventions and tertiary prevention
- 3** Transforming Community Care in Neighbourhoods - fully realising the benefit of neighbourhood team working with a focus on the assets of residents and communities and providing proactive care
- 4** Optimise Care in institutional settings and prioritising the key characteristics of reform.

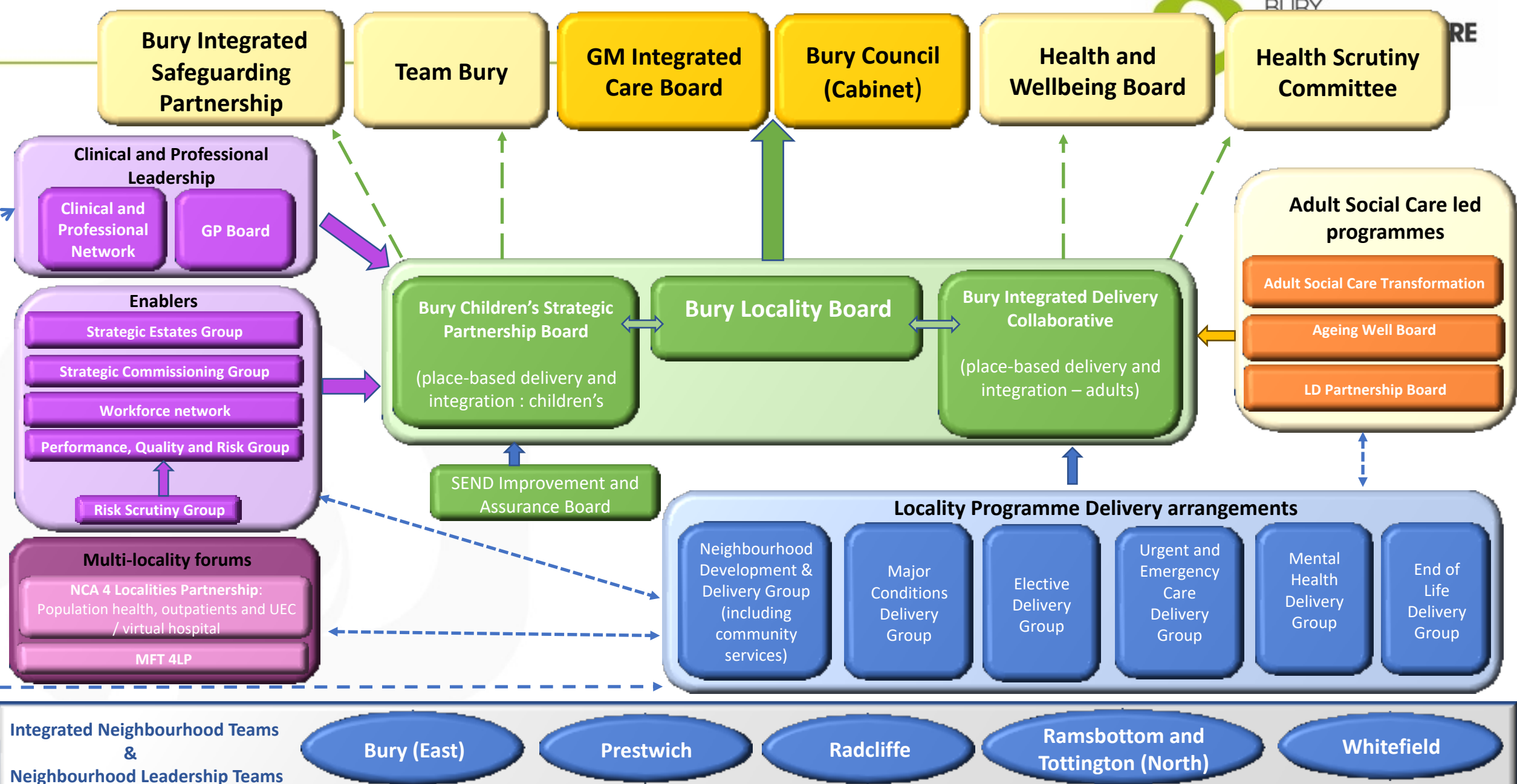
Programmes of Work



- So we have established **10 programmes of work** where partners come together to understand 'Business as Usual' and to identify opportunities to improve outcomes and support more efficient and effective services.
- We manage all this together through an Integrated Delivery Board – reporting to the Localiyt Board

1. Urgent Care
2. Major Conditions including Cancer
3. Learning Disabilities and Autism
4. Complex Care
5. Mental Health
6. Primary Care
7. Adult Social Care Transformation
8. Ageing Well inc. frailty and dementia
9. Planned care and community services
10. End of Life and Palliative Care

Bury Integrated Care Partnership – Governance arrangements - April 2026



Integrated working between our Place Partnerships and Strategic Commissioning teams is at the heart of our new model



Greater Manchester

System Convenor – to enable delivery of the ICP strategy

Improving Population Health Outcomes / Reducing Inequalities / Social & Economic Development / Statutory Accountabilities / Constitutional Standards / System Resilience

Strategic Commissioner

Needs Assessment & Outcomes Setting

- In-depth population analysis
- Analysis of resource utilisation (finance)
- Clinical-led evidence on opportunity
- Health economics (Public Health)

Strategy and Planning

- NHS GM / ICP / GMCA partnership priorities
- Assessment of national policy and local analysis (Planning)
- Setting system strategic ambition and place expectations.
- Setting clinical and professional commissioning policy for the system (Clinical)
- Setting financial policy rules (Finance)
- Strategic resource allocation (Finance)
- Operational planning (Planning)
- Agree transformation priorities based on constitutional standards
- Strategic digital leadership and development

Contracting & Evaluating Impact of System

- Manage market rules and core NHS contracts
- Assure delivery at place, provider, system groups
- Quality improvement



Clear Accountability and Trust



Ten Integrated Place Partnerships

Local Insight-led Planning

Develop priorities and plans to address:

- Agreed strategic goals and outcomes
- Utilising value based analytical capability
- JSNA, in-depth population analysis & community insight (BI / Planning / Insight)

Integrated Delivery at Place

- Engage partners, clinicians and communities in designing solutions to deliver priorities.
- Integrated Neighbourhood Health - work with partners to create neighbourhood health model
- Drive benefits realisation (Planning)
- Demand management
- Supporting the system wide Live Well model
- Population Health
- Co-design with communities
- Single view of allocation of place allocation

Aligning Partnership Incentives & Resource

- Coordinate the resources across pathways and partners to achieve shared outcomes.
- Support the development / strengthening of provider partnerships.

Enablers: portfolio/s to encompass all of these functions

Clinical & Professional Leadership

Communications & Engagement

Corporate & Clinical Governance

Digital & DII

EDI

Finance

People & Culture

Programme Management

Quality & Safety (Experience)



3. The Bury Whole System plan for Neighbourhood Working

Neighbourhood Working

- We believe in creating opportunities for front line staff to know each other across different organisations, to work together more effectively, and to have a shared understanding of the assets of our communities.
- We have therefore built an integrated neighbourhood team in each of the towns in the borough – Prestwich, Whitefield, Bury, Radcliffe, and Ramsbottom (with Tottington)
- This currently includes adult care, community health services, and GPs, but we want to extend that to include other parts of the health and care system.
- A model of family hubs is being rolled out on this footprint to support children, young people and families
- We are also seeing the alignment of other public services on the same footprint and have established ‘public service leadership teams’ in each neighbourhood
- We have a detailed understanding of health needs of each neighbourhood in the neighbourhood profiles - <https://theburydirectory.co.uk/neighbourhood-profiles>



4 Elements of Our Neighbourhood Model



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1. Integrated Health and Care Adult Teams (INTS)



2. Neighbourhood Leadership Teams (formerly public service leadership teams) connecting a range of public and voluntary organisations in places



3. Implementation of the Live Well model



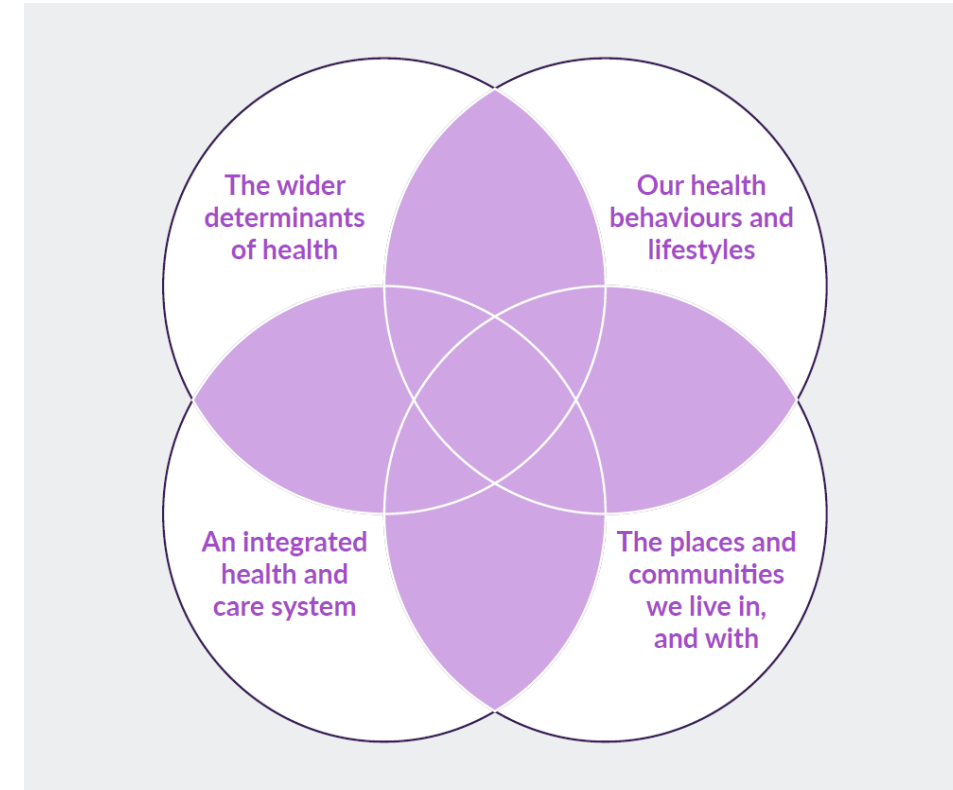
4. Neighbourhood approaches to supporting Childrens and Families.

Population Health and Health Inequalities



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- Tackling health inequalities is a core priority of the Lets Do It Strategy for the Borough, and the Borough Locality Plan.
- We ask all of our programmes to ensure they understand and address inequality in access, treatment and outcome.
- But we also know that the health and care system is actually only one contributor to population health and health inequalities.
- So we have **charged the Health and Well Being Board** (a statutory committee of the council) to be a “standing commission” on health inequalities – to influence all the factors affecting population health that are within our control locally.
- The Health and Well Being uses the Kings Fund framework to define its work and to challenge partners in Bury to play their part.
- The public health team of the Council manage the business of the Health and Well Being Board under the leadership of the Director of Public Health
- We have a comprehensive Joint Strategic Needs Assessment available to all. <https://theburydirectory.co.uk/jsna>



Neighbourhood Working – our principles



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- The neighbourhood level has a specific definition for us in Bury. It recognises populations of 30-50000 as the **building block** for organisations to work together and the **foundational unit for delivery** recognised across public service organisations and working with the voluntary sector.
- This is described in the **Strategy for the Borough. The Lets Do It Strategy** committed to a vision of integrated working and a strengths based approach in each of the 5 places in Bury. This is neighbourhood working.
- There is a **look and feel of one public service workforce functioning together and with the voluntary and community sector**, unrestricted by role titles or organisational boundaries – working for the place and people.
- **Aligning services** within and around neighbourhood areas allows partners to have a **shared understanding of the strengths of communities and people** in that place – because our 5 places are different.
- The benefits to our populations are both **better integrated and joined up delivery, which is what the public expect of us, and is a precondition for prevention and early intervention.**
- Neighbourhood working also allows the **identification of particular risks and harms to people** in places, and provides multi-agency and **targeted approaches to enable early intervention** to prevent future problems.
- This approach will **help to reduce pressure on a range of public services characterised by unplanned , expensive intervention**, allowing them to focus their resources on those who need it most.
- It relies on a level of **integrated leadership, accountability, performance and governance structures.**

Neighbourhood Working – our approach

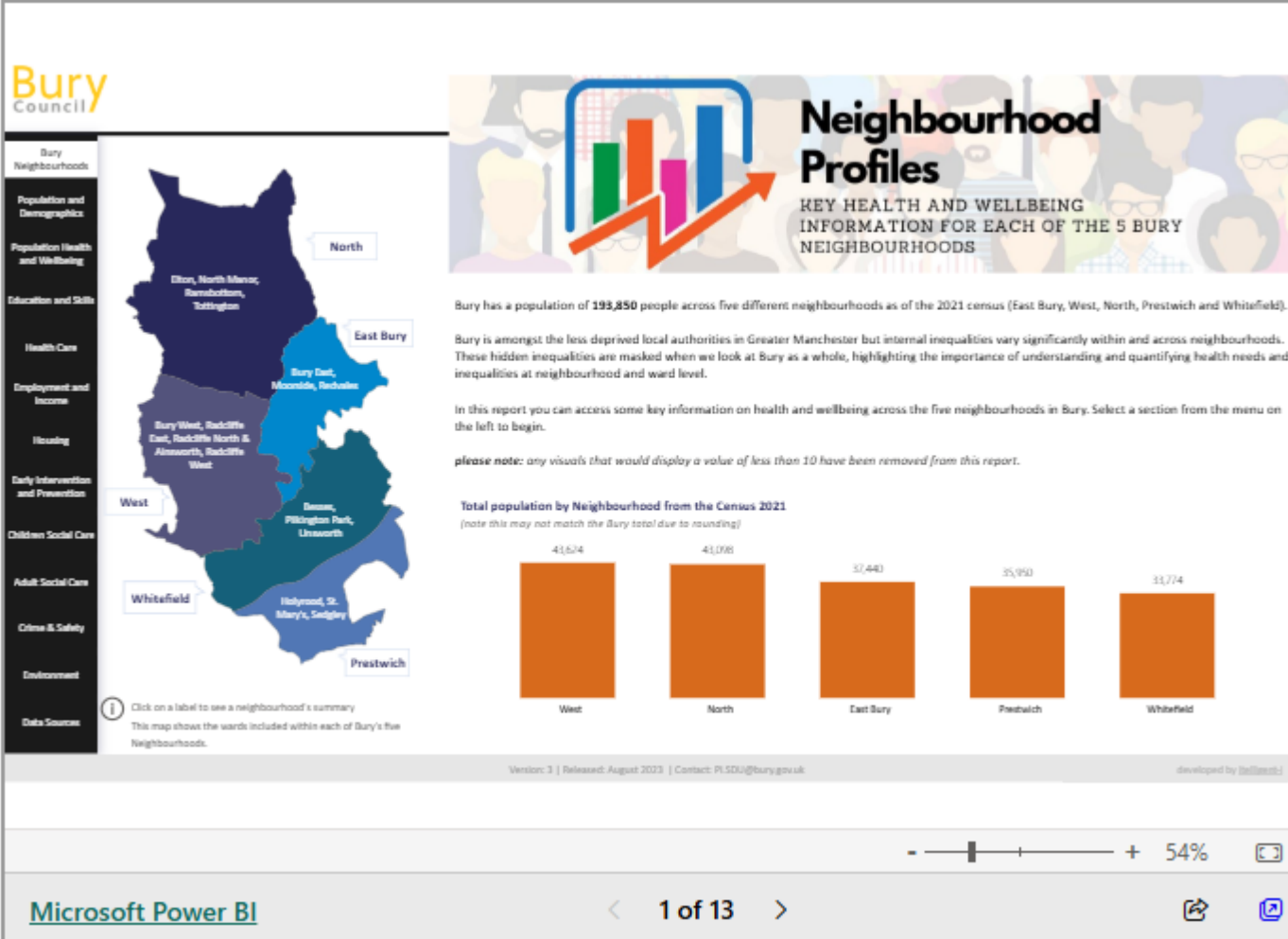


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- Reflective of the **5 main towns in the borough – Whitefield, Prestwich, Radcliffe, Bury and Ramsbottom** – each of which has its town centre masterplan thus connecting reform to growth
- Creating opportunities for **front line staff to know each other** and problem solve and not just refer to each other
- Multi-agency teams having a shared **appreciation of the strengths and assets** of the community
- **Co-location of teams** and partner agencies where possible. Shared resources, skills and strengths
- **Huddles and MDTs** – bringing partners together to get to the root cause of issues and support those in the community most at risk
- Combining models of **risk stratification to identify cohorts of avoidable risk**, harm and cost, with the knowledge and experience of people in the place
- A more **strategic approach to investment**– for example scaled up investment in housing with care. Investing in prevention and community resilience – including through VCFSE partners (see VCSE MOU)
- **Improving economic activity and participation** – for example, DWP trailblazer opportunity /Working Well/Bury Works
- A mechanism to allow us **to respond to Borough, GM, or national priorities** – e.g how to improve School Readiness,.

Neighbourhood Profiles

- <https://www.theburydirectory.co.uk/jsna/neighbourhood-profiles>



Bury Council

Neighbourhood Profiles
KEY HEALTH AND WELLBEING INFORMATION FOR EACH OF THE 5 BURY NEIGHBOURHOODS

Bury has a population of **193,850** people across five different neighbourhoods as of the 2021 census (East Bury, West, North, Prestwich and Whitefield). Bury is amongst the less deprived local authorities in Greater Manchester but internal inequalities vary significantly within and across neighbourhoods. These hidden inequalities are masked when we look at Bury as a whole, highlighting the importance of understanding and quantifying health needs and inequalities at neighbourhood and ward level.

In this report you can access some key information on health and wellbeing across the five neighbourhoods in Bury. Select a section from the menu on the left to begin.

please note: any visuals that would display a value of less than 10 have been removed from this report.

Total population by Neighbourhood from the Census 2021
(note this may not match the Bury total due to rounding)

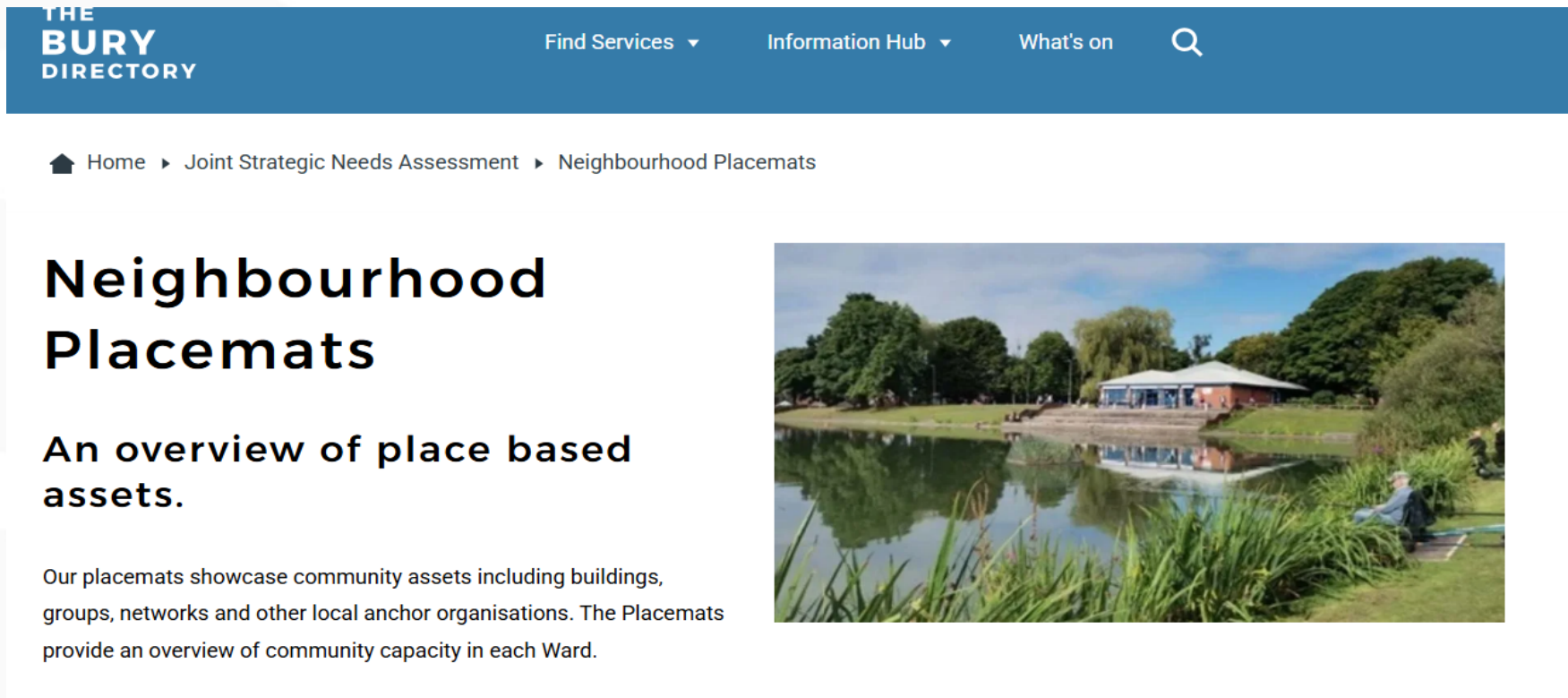
Neighbourhood	Total Population
West	41,674
North	41,098
East Bury	37,443
Prestwich	35,950
Whitefield	31,774

Version: 1 | Released: August 2023 | Contact: P1.SDU@bury.gov.uk | developed by [all/part:1]

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Neighbourhood Placemats

- <https://www.theburydirectory.co.uk/jsna/neighbourhood-placemats>



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🏠 Home ▶ Joint Strategic Needs Assessment ▶ Neighbourhood Placemats

Neighbourhood Placemats

An overview of place based assets.

Our placemats showcase community assets including buildings, groups, networks and other local anchor organisations. The Placemats provide an overview of community capacity in each Ward.





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4. Any questions